

1Q23 Results Presentation

IGO Limited

Vale Peter Bradford





People & Safety



Focused on improving safety outcomes for our people

TOTAL RECORDABLE INJURY FREQUENCY RATE (TRIFR)¹



Despite lower rates of serious injury, recent safety performance has been disappointing

Integrating safety systems across newly acquired operational sites

Ensuring our people have the support they need during a challenging time

1. 12 month moving average calculated as the number of recordable injuries x 1,000,000 divided by the total number of hours worked. As of March 2022, IGO reports recordable injuries (TRI) as the sum of Lost Time Injury (LTI), Medically Treated Injury (MTI) and Restricted Work Injury (RWI) as required by Part 1.1 r.5 of the WHS (Mines) Regulations

1Q23 Highlights



Strong lithium earnings delivers record quarterly EBITDA

Lithium Business	Record quarterly production at Greenbushes Ramp up at Kwinana continuing
Nickel Business	Solid operational performance Cosmos Revised Development Plan announced
Financial Performance	Record EBITDA driven by strong lithium earnings Record nickel sales driven by contribution from Forrestania
Sustainability	8 th Sustainability Report released in August 2022
Governance	Continued renewal of IGO Board with appointment of Trace Arlaud and Justin Osborne and addition of Kathleen Bozanic to the executive team as CFO

1Q23 Financial Results



Higher lithium prices and consistent operational performance delivered strong financial results

	Units	1Q23 ¹	4Q221	QoQ ¹
Sales Revenue	A\$M	285	278	▲3%
Share of Net Profit of TLEA	A\$M	286	102	▲181%
Underlying EBITDA ²	A\$M	398	258	▲54%
Net Profit After Tax	A\$M	253	107	▲136%
Net Cash from Operating Activities	A\$M	255	232	▲10%
Underlying Free Cash Flow ³	A\$M	194	210	▼7%
Net Debt	A\$M	(396)	(533)	▼26%

A NPAT contribution increased substantially due tronger pricing
lerlying FCF marginally lower QoQ due to estment in growth
ond quarterly dividend received from TLEA of 06M

1. 4Q22 is the three months ending 30 June 2022, 1Q23 is the three months ending 30 September 2022.

2. Underlying EBITDA is a non-IFRS measure (refer to Disclaimer page) and includes IGO's share of net profit from TLEA.

3. Free Cash Flow comprises Net Cash Flow from Operating Activities and Net Cash Flow from Investing Activities. Refer to Disclaimer page for "Underlying" adjustments.

Net Profit After Tax Reconciliation



Stronger lithium business earnings offset lower earnings from Nova





Cash Reconciliation



Net debt reduced to A\$396M at 30 September after A\$220M debt repaid



Free Cash Flow – QoQ Movement



Lithium Business

TLEA Lithium Joint Venture

Strong lithium prices driving outstanding financial returns



1Q23 Financial Highlights Record spodumene production and higher lithium price generating strong returns IGO share of TLEA NPAT **A\$286M** 181% QoQ Second quarterly dividend payment of A\$106M received **Dividend Received from TLEA A\$106M** 50% QoQ Appointment of Michael Nossal to the TLEA Board of Directors, on an interim basis. Matt Dusci has joined the Windfield (Greenbushes) Board

Greenbushes

Record production and financial performance

100% basis	Units	1Q231	4Q22 ¹	QoQ ¹	YTD Guidance	Record production driven by increased throughput and improved recovery
Spodumene Concentrate	kt	361	338	▲7%	338 – 363	Sales revenue benefited from higher
Spodumene Sales	kt	338	355	▼5%	Not guided	chemical grade spodumene sales price of US\$4,187/t (4Q22: US\$1,770/t)
Sales Revenue	A\$M	1,840	868	▲112%	Not guided	Overall realised price of US\$3,729/t driven primarily by timing of June 2022 shipment
EBITDA	A\$M	1,619	650	▲149%	Not guided	
Cost of Goods Sold ²	A\$/t	253	254	▼1%	225 – 275	Production in line with FY23 Guidance

1. 4Q22 is the three months ending 30 June 2022, 1Q23 is the three months ending 30 September 2022.

2. Excluding Royalties



Greenbushes

Strong progress toward delivering next phase of growth

Major Capital Projects Expected Commissioning in CY27 **Chemical Grade Plant 3** Detailed engineering, bulk Expected earthworks and finalisation of **(CGP3)** 0.5 Commissioning piling design in CY25 Current 0.5 Installed Capacity Mine Services Area New MSA to support expansion of mining from 2023 2.5 1.5 **Tailings/Water Expansion** Expansions progressing to plan CGP4 CGP1 / CGP2 / TRP CGP3 Total Installed Capacity

1. CGP: Chemical Grade Plant; TRP: Tailings Retreatment Project

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Greenbushes – Growth in Processing Capacity (Mtpa spodumene)

Kwinana Refinery

Progressing toward commercial production



Increased production to 195t of finished lithium hydroxide as trial production runs continue

Successful badging of acid roast kiln and calciner in September

Train 2 Financial Investment Decision expected during FY23

1Q23 Financial Results (100% basis) EBITDA: A\$21.2M Sustaining and Improvement Capex: A\$13.1M





Nickel Business

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Nickel Business

Integration of Forrestania and Cosmos progressing to plan

Key Strategic Action Items

Integration	Maximising value through optimisation and leveraging synergies
Cosmos	Delivering a safe and sustainable project
Offtake	Securing new offtake agreements for Nova and Forrestania concentrates
Downstream	Progressing nickel downstream study with partners
Studies	Assessing opportunities to expand nickel resource and reserves at Silver Knight, New Morning & Mt Goode

IGO's Nickel Portfolio





Nova



Consistent operational performance delivered metal production in line with guidance

	Units	1Q23 ¹	4Q221	QoQ1	YTD Guidance	Matal production in line Oco
Nickel in concentrate	t	6,572	6,509	▲1%	6,000 - 6,750	Metal production in line QoQ
Copper in concentrate	t	2,805	2,814	-	2,750 - 3,000	Cash costs higher QoQ driven by lower by-
Cobalt in concentrate	t	240	233	▼3%	225 – 250	product pricing
Cash cost (payable) ²	A\$/lb Ni	3.14	2.24	▲40%	2.60 - 3.00	Average nickel price decreased 24% Oco
Sustaining/ Development & improvement Capex	A\$M	3.1	5.3	▼41%	4.8 - 6.5	Average nickel price decreased 24% QoQ to A\$33,227/t ³
Sales Revenue	A\$M	202	278	▼27%	Not guided	Sales revenue impacted by lower metal
Underlying EBITDA	A\$M	132	210	▼37%	Not guided	prices, lower hedging gains and debtor revaluations

1. 4Q22 is the three months ending 30 June 2022, 1Q23 is the three months ending 30 September 2022.

2. Cash costs reported per pound of payable metal produced inclusive of royalties and net of by-product credits.

3. Net of current quarter hedge revaluations

Forrestania	

Strong quarter driven by higher throughput and milled grade

	Units	1Q231	4Q221	QoQ1	YTD Guidance	Metal production higher due to improved
Nickel in concentrate	t	3,189	2,860	▲ 11%	2,625 – 3,125	throughput and milled grade
Cash cost (payable) ²	A\$/lb Ni	8.70	9.24	▼6%	7.50 – 8.50	Sales revenue benefited from June
Sustaining/ Development & improvement Capex	A\$M	5.0	5.7	▼12%	2.8 - 3.0	shipment recorded in July
Sales Revenue	A\$M	83	70	▲20%	Not guided	Internation proceeding to plan
Underlying EBITDA	A\$M	13	19	▼30%	Not guided	Integration proceeding to plan

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2. Cash costs reported per pound of payable metal produced inclusive of royalties and net of by-product credits.



Cosmos



Project development progressed during 1Q23

Processing Plant	Final plant design nearing completion, long lead items ordered, site works & refurbishments continuing
Shaft	Progressed construction & fit out of main shaft, including testing of winder components
Paste Plant	Earthworks and civils competed, structural, mechanical and piping works commenced
Energy Supply	LOM energy supply strategy under assessment, including thermal/solar/wind options
Aerodrome	Mobilised construction team
Mine Development	1,427m lateral development completed, including 128m in Odysseus declines

Cosmos



Project Revised Development Plan delivers a safe and sustainable operation

Cosmos – Underground Schematic



Key Outcomes:

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- Expansion of process plant to 1.1Mtpa
- Completion of shaft and infrastructure
- Complete additional underground development (incl. AM6)
- Strengthening site infrastructure

Revised Project Timeline:

- Process plant completion & first concentrate 1Q24
- Shaft completion 2Q24

First production to be produced from stockpiles, before hoisting commences from Odysseus following shaft completion

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Inclusive of maximum contingency of A\$27M

1. As at 30 June 2022

2.

3.

Capital Cost Estimate

Cosmos

Remaining cost to complete the project expected to be between A\$493M and A\$523M¹

Total Project Capital Estimate: A\$795M – A\$825M² (inclusive of A\$302M spent to 30 June 2022, prior to IGO ownership)

A\$400M – A\$425M expected to be spent in FY23

Implied total project cost of approximately A\$425M derived from the Independent expert report (IER) published by KPMG in April 2022 and announced by Western Areas Limited to the ASX on 28 April 2022.







Cosmos



Project Delivery Timeline





Exploration

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Nova & Silver Knight



Exploration at Silver Knight demonstrates continuity of sulphide mineralisation

Silver Knight

- Diamond drilling identified sulphide mineralisation outside the existing resource at Silver Knight South
- Futher extensions to be tested in 2Q23, as well as Red Queen and Firehawk targets

Near Nova

• Primary focus on Chimera and Orion targets, with additional work at Chimera planned for 2Q23



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Paterson Project

Focus on generating belt-scale data sets to inform future work

Geochemical and geophysical programs completed across joint venture project areas

Diamond drilling at EB01 and ET01 on Encounter JV intersected quartz-carbonate veining with variable copper sulphide contents

AC drilling completed across several targets on the Cyprium JV tenure





Sustainability

Continued focus on industry leading performance and reporting

2022 Sustainability Report – IGO's 8th consecutive report – released in August 2022

Nova's second solar farm nearing practical completion – first power expected in November 2022

Several additional projects underway to further remove carbon from our business







Record quarterly sales and underlying EBITDA

Record spodumene production at Greenbushes

Nickel business tracking ahead of production guidance

Cosmos Revised Development Plan

Balance sheet strengthened



Ensuring our people are safe and supported



Lithium business driving outstanding financial results







Making a Difference

We believe in a world where people power makes amazing things happen.

Where technology opens up new horizons and clean energy makes the planet a better place for generations to come. Our people are bold, passionate, fearless and fun – we are a smarter, kinder and more innovative company.

Our work is making fundamental changes to the way communities all over the world grow, prosper and stay sustainable. Our teams are finding and producing the products that will make energy storage mobile, efficient and effective enough to make long-term improvements to the lifestyle of hundreds of millions of people across the globe. How? Developments in battery storage technology are enabling the full potential of renewable energy to be realised, by allowing energy produced from the sun, wind and other sources to be stored and used when and where it's needed. This technology will impact future generations in ways we cannot yet imagine, improving people's quality of life and changing the way we live.

We believe in a green energy future and by delivering the products needed for tomorrow's battery systems, we are making it happen.

We are the IGO Difference.

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Quarterly Financial Results are unaudited. All currency amounts are in Australian Dollars unless otherwise noted. Net Cash is cash balance less outstanding debt, Net Debt is outstanding debt less cash balances.

- Nickel cash costs are reported inclusive of royalties and after by-product credits on a per unit of payable metal basis, unless otherwise stated. Lithium cash costs are reported as COGS (cash costs of goods sold) per tonne sold and is inclusive of ore mining costs, processing, general and administrative, selling & marketing, inventory movements and royalty expense.
- Underlying EBITDA is a non-IFRS measure and comprises net profit or loss after tax, adjusted to exclude income tax expense, finance costs, interest income, asset impairments, gain/loss on sale of investments, depreciation and amortisation and once-off transaction costs. Underlying EBITA includes IGO's share of TLEA net profit after tax.
- Free Cash Flow comprises Net Cash Flow from Operating Activities and Net Cash Flow from Investing Activities. Underlying adjustments exclude acquisition costs, proceeds from investment sales, and payments for investments and mineral interests.
- IGO has a 49% interest in Tianqi Lithium Energy Australia Pty Ltd (TLEA) and therefore, as a non-controlling shareholder, recognises its share of Net Profit After Tax of TLEA in its consolidated financial statements. As such, IGO has provided additional information on the operating, financial and expansion activities at both Greenbushes and the Kwinana Refinery which reflects IGO's understanding of those operating, financial and expansion activities based on information provided to IGO by TLEA.